



CHAIRMAN'S STATEMENT



BACKGROUND

The Zimbabwean economy is estimated to have grown by 2% in 2024 supported by: accommodation and food service activities, projected to grow by 12.0%; information and communication (11%); construction (6.2%); transportation and storage (5.6%); and electricity, gas, steam & air conditioning supply (3.1%). Significant recovery is expected in various sectors, particularly agriculture, mining, and information and communication, contributing to an overall GDP growth of 6.0% in 2025.

During the year, the country's financial markets were dominated by short term deposits, high interest rates, and tight liquidity. These conditions were inimical to the Bank's operations.

The introduction of the Zimbabwe Gold (ZiG) in April 2024 managed to contain Zimbabwean Dollar (ZWL) inflation pressures which was estimated at 371% (year-on-year) with a weighted inflation of 54.48%. In the ensuing six (6) months to September 2024, the ZiG ushered in a stable macroeconomic environment, with ZiG month-on-month inflation averaging below 1%. A 43% devaluation of the currency on the 27th of September 2024 from an exchange rate of US\$1: 13.99 to US\$1:24.39 led to a spike in month-on-month inflation to 37.20% in October 2024. The Central Bank responded by further tightening the monetary policy (increase in reserve ratio requirement, increase in the policy rate, and further constraining money supply). Resultantly, the exchange rate stabilised to end the year at US\$1: ZiG25.80 from a peak of US\$28.68

on 31 October 2024. In turn, month-on-month inflation thawed to 3.70% in December 2024 from the peak of 37.20%. However, investor confidence remains fragile, resulting in a general reluctance by investors to commit capital to new projects requiring long-term capital. The scarcity of bankable projects also remains a major setback in national efforts to scale up infrastructure investments.

Going forward, the Government is expected to maintain a conservative fiscal policy and tight monetary policy for macroeconomic stability, a sine-qua-non for creating stable market conditions that are necessary for the mobilisation of long-term funding required for infrastructure and development financing. The Government macroeconomic policy framework for 2025 and recent capital injections into the Bank provides an enabling environment for the execution of the Bank's mandate.

CONTRIBUTION TO VISION 2030

Inspired by the Vision 2030 and guided by the National Development Strategy 1 (NDS1), the Bank managed to complete projects for student accommodation in Bulawayo, hospitality lodges in Kanyemba, and housing projects in Harare. The Bulawayo Student Accommodation Complex was commissioned by the H.E. the President of Zimbabwe Cde E. D. Mnangagwa on the 15th of November 2024. Over the years, the Bank's interventions have contributed to ensuring safe, affordable and adequate housing for all as more than 500 beneficiaries on the Bank-supported projects have already built their houses. Additionally, 1032 students (with 60% female) have gained access to safe and affordable accommodation in Bulawayo, which will positively contribute to their learning outcomes, health and security. Through both its public & private sector operations, the Bank supported companies in timber processing, energy generation, agriculture, housing construction, and tourism. Preparation of a solar project in Gutu, Masvingo Province, was at an advanced stage. The Bank has also supported the creation of more than 520 jobs in 2024 through funding private sector entities and implementation of various projects. Among the beneficiaries of these projects are increasing numbers of women and youth. The implementation of some of these projects has seen the Bank put in motion the Government's call to harness private sector funding for infrastructure development through Public-Private Partnerships.

INSTITUTIONAL REFORMS

With effect from 1 January 2024, the Bank's name was changed from Infrastructure Development Bank of Zimbabwe to Infrastructure and Development Bank of Zimbabwe. The change of name was prompted by the need to have a name that fully reflects the Bank's broader mandate which entails infrastructure development as well as development financing across all sectors of the economy.

The Bank's primary focus sectors under the **Infrastructure Pillar** are Water and Sanitation, Housing, Irrigation, Transport and Energy (WHITE); while the secondary focus sectors are Health, Education, Tourism and Information Communication Technology. The **Development Pillar** will focus on: infrastructure value chain, green transition, industrialisation, export generation, value addition and beneficiation. As such, the Bank will seek to promote infrastructure development, industrialisation, export generation, value addition and beneficiation, irrigation development, and facilitate green transition in line with country's Nationally Determined Contributions and Vision 2030.

As outlined in its Long-Term Strategy: 2021-2030, the Bank is guided by the following principles in the execution of its mandate; (i) financial sustainability, (ii) transformational impact; (iii) sustainable development, and (iv) inclusivity by considering gender equality, persons with disabilities (PWDs), other special groups and equitable geographical coverage.

The Bank continues to foster collaborations with various Government Agencies, Development Partners and the Private Sector to harness funding and technical expertise.

APPRECIATION

The Bank is deeply grateful for the steadfast support of the Office of the President and Cabinet, the Ministry of Finance, Economic Development and Investment Promotion, the Reserve Bank of Zimbabwe, various Government Line Ministries and Departments, Public Agencies, Cooperating Partners, investment partners, as well as other key stakeholders. Their support has been instrumental in driving the Bank's success, and we acknowledge our indebtedness to them.

I extend my gratitude to the Board, Management, and Staff for their tireless efforts in advancing the Bank's mandate in pursuit of national development objectives.



KUPUKILE MLAMBO (DR)
Chairman of the Board

17 March 2025

CHIEF EXECUTIVE OFFICER'S STATEMENT



The Bank's 2024-2026 Work Programme and Budget prioritised financial sustainability and maintaining a good risk profile. During 2024, the IDBZ made significant progress by completing implementation of three projects and embarking on the development of additional initiatives in its strategic focus areas. The Bank is proactively adapting its operational strategies to mitigate the impact of an unstable macroeconomic environment and limited liquidity, ensuring resilience for mandate delivery.

BANK OPERATIONS

In the year under review, four (4) projects worth US\$7.0 million were successfully developed to bankability and approved for funding. The projects are: Marlborough Cluster Housing Development (Sierra Apartments) (US\$1 million), Mabuto Villas Hatfield Cluster Housing Development (US\$1.1 million), Penhalonga Energy (US\$1.1 million), and Gutu Solar (US\$3.8 million).

In 2024, the Bank managed to raise an equivalent of US\$2.56 million (ZiG66.04 million) towards project implementation. The Bank also mobilised US\$6.3 million (ZiG162.53) million for short-term lending and placements in support of players in the infrastructure value chain, agriculture, education, energy, health, housing, manufacturing, and tourism.

Significant progress was registered for the following projects that were under implementation:

(i). **Waneka Phase 3 Housing Development (at 99% completion):** The project is in Graniteside, Harare Province, and will yield walled and gated 48 two-bedroomed flats with supporting infrastructure (water, sewer, electricity and paved parking space).

(ii). **07 on Pagomo Phase 1 Cluster Housing Development (at 82% completion):** The project is located in Monavale, Harare Province. At the end of Phase 2, the project will have delivered 40 four-bedroomed cluster duplexes with supporting infrastructure (paved parking space, water, sewer and electricity).

(iii). **Kadoma Clusters Housing Development – 3 demo housing units were at 99% and civil works were at 88% completion:** The project is in Mornington, Kadoma, Mashonaland West Province and is expected to deliver 30 three-bedroomed cluster housing units with water, solar power and sewer biodigester.

(iv). **Mabuto Villas Hatfield Cluster Housing Development (at 89% completion):** The project is in Hatfield, Harare Metropolitan Province, and is expected to deliver 20 three-bedroomed cluster housing units with supporting infrastructure (paved roads, water, sewer and electricity). All structural works and fittings were targeted for completion in Q1 2025, to facilitate issuance of a Certificate of Completion for the project.

(v). **Kanyemba Zambezi Lodges Phase 1 & 2 (at 100% completion):** The project is in Kanyemba, Mbire District, Mashonaland Central Province. Phase 1 delivered 3 lodges with a capacity of 7 beds, a dining room and a 40-seater conference centre. Phase 2 delivered additional 3 lodges with a capacity of 9 beds, bringing the total capacity to 16 beds.

(vi). **Gutu Solar – (at 20% completion):** The project is in Gutu, Masvingo Province and is a joint venture between the Bank and Gutu Rural District Council. It entails construction of a 5MW solar plant which will feed power into the national grid.

(vii). **Honister Cluster Housing Development – (at 5% completion):** The project is located in Borrowdale, Harare Metropolitan Province, and is on Bank-owned land. It is a joint venture between the Bank and private institutional investors. The project entails construction of 72 cluster housing units broken down as 26 x 3-bedroom and 46 x 2-bedroom housing units, with supporting infrastructure. (water, sewer, paved roads, and electricity).

(viii). **Spitzkop Housing – (at 15% completion):** The project in Spitzkop, Gwanda in Matabeleland South Province. It entails the development of 133 serviced high-density residential stands measuring 300m² each with supporting infrastructure (surfaced roads, water, sewer and streetlighting).

BANK CAPITALISATION

In 2024, the Bank received a significant capital injection from Government, comprising a cash injection of ZWL6 billion in the second quarter, and US\$10 million in Treasury Bills issued in the fourth quarter. In the 2025 National Budget, the Bank was allocated ZiG150 million for capitalisation. This has

gone a long way in enhancing the Bank's core capital position, which closed the year at a level equivalent to US\$26.5 million. The Bank intends to bolster its balance sheet by continuing to collaborate with its shareholders on various capitalisation initiatives, including the transfer of valuable land assets and mining claims to the Bank, regular budgetary allocations, and capitalisation through Treasury Bills. Efforts to bring in external Shareholders also continue.

FINANCIAL PERFORMANCE

During the period under review, the Bank recorded operating profit before tax of ZiG239.8 million compared to profit of ZiG134.7 million in 2023. Net revenue for the period was ZiG221.1 million compared to a negative of ZiG28.6 million in prior year. During the year, the Bank completed the Sumben Housing Development Project from which a total income of ZiG184.3 million was recorded. Additionally, the growth in the loan book and lower cost of funds contributed to better margins supported revenue growth.

Operating expenses increased from ZiG157.4 million in the prior period to ZiG228.4 million during the year mainly as a result of inflation pressures and currency depreciation. To curtail further increases, Management employed several cost containment measures to align costs to revenue generation and cashflows.

Total assets increased by 53% during the period to end the year at ZiG1.3 billion. The major drivers of the balance sheet growth were increase in loans and advances by 119% to ZiG440.8 million and capital injection of US\$10 million by the shareholders.

Management has continued to effectively manage liquidity and costs, as well as targeting projects with shorter revenue cycles.

APPRECIATION

The Bank is deeply grateful for the unwavering support and commitment of several key stakeholders, including the Ministry of Finance, Economic Development and Investment Promotion, the Reserve Bank of Zimbabwe and Development Partners. Additionally, the Bank appreciates the guidance and leadership provided by its Board of Directors, recognising their invaluable contributions to its success. I would also like to extend my heartfelt appreciation to Clients and the Bank's Staff, whose collective efforts have been instrumental in advancing our goals under Vision 2030.



ZONDO T. SAKALA
Chief Executive Officer

17 March 2025



40 LEGAL AND COMPLIANCE RISK

Compliance risk is the current and prospective risk of damage to the organisation's business model or objectives, reputation and financial soundness arising from non-adherence to policy, legal and regulatory requirements. During the period under review, the Bank was in compliance with applicable laws including the IDBZ Act [Chapter 24:14] and Banking Act [Chapter 24:20]. The Bank's core capital was USD23.4 million as at 31 December 2024.

41 SUBSEQUENT EVENTS

On the 27th of January 2025, subsequent to the Bank's financial year end of 31 December 2024, the Infrastructure and Development Bank of Zimbabwe received notification from the Reserve Bank of Zimbabwe (RBZ), that the RBZ as the shareholder was injecting additional capital amounting to USD2,067,860.00. The injection will be through the conversion of debt owed by the IDBZ under the RBZ Medium Term Bank Accommodation Facility amounting to ZIG12,355,620 (equivalent to USD469,417), and USD1,598,442.94 through issuance of USD-denominated treasury bills.

42 GOING CONCERN

The Infrastructure and Development Bank of Zimbabwe (the Bank) prepared its financial statements on a going concern basis. During the year ended 31 December 2024, the Bank recorded a profit of ZIG217.6million mainly from recognition of previously deferred revenue on the Sumben Housing Development Project following project completion and sale of stands.

Management considered the following in assessing whether the going concern assumption was applicable.

1. Capitalisation and Shareholders' support
The Bank's core capital position stood at USD23.4 million as of 31 December 2024. During the year, the Bank received a total of USD10.2 million from Ministry of Finance, Economic Development and Investment Promotion which helped strengthen the Bank's capital position. Subsequently in January 2025, the Reserve Bank of Zimbabwe (RBZ) approved an equity injection of USD2 million in the Bank."
2. Projects under implementation
As of 31 December 2024, the Bank had the following key projects which were nearing completion:

Project Name	Project Value	% Completion
Waneka Phase 3 Housing Development (Harare)	USD2.5 million	99%
Bulawayo Students Accommodation Complex (BSAC), Bulawayo	USD18.5 million	100%
Mornington Cluster Houses Development, Kadoma	USD2 million	14%
07 on Pagomo Cluster Houses Development Project, Monavale, Harare	USD6.2 million	78%
Wilsgrrove Park Phase 2 Housing Project, Bulawayo	USD1.9 million	99%
Kanyemba Fishing Lodges – Phase 1 & 2	USD730,584	100%
Mabuto Villas (Hatfield, Harare)	USD1.055 million	89%
Hornister Cluster Houses (Borrowdale, Harare)	USD10.5 million	10%

Under the short-term Infrastructure Value Chain Financing (IVCF) product, the Bank supported the following projects:

Project Name	Project Value	% Completion
Avondale Cluster Development, JP Willard's Family Trust	USD0.2 million	100%
Trivest Investments (Pvt) Ltd	USD1 million	60%
Eystone Quarry (Pvt) Ltd	USD895,000	100%
Reeldon Investments (Pvt) Limited	USD1.3 million	100%
Sustainable Agriculture Technology	USD410,000	-
	USD100,000	100%

The Bank continues to have a robust pipeline of projects at various stages of preparation and development planning and implementation.

3. Resourcing the Bank through long term project financing instruments The Bank continues to fund projects from USD-linked Bond issuances with repayments anchored on project receivables ringfenced in a dedicated sinking fund facility. The target for the Bank is to obtain an optimum mix of short-term and long-term projects to achieve sustained growth of its financial position. During the period, the Bank raised USD2 million in indexed bonds which was deployed to infrastructure projects and the Bank remains in good market standing to raise additional funding following successful repayment of all capital and interest obligations on due dates. An additional USD0.5 million was raised for Bulawayo Student Accommodation Complex (BSAC) through capital calls."
4. Liquidity As of 31 December 2024, the Bank's liquidity ratio was 77% higher than the prudential minimum level of 30% mandated by the RBZ and Section 20 subsection 4 of the IDBZ Act, which mandates that the Bank hold a minimum of 10% of its liabilities in liquid assets. The Bank recognised revenue from Mazvel (Pvt) Ltd t/a Sumben stands which were previously recorded as deferred revenue following granting of Certificate of Completion (CoCs) on some of the stands. Mazvel no longer has obligation on payment of endowment fees to City of Harare rather the obligation falls on the beneficiaries. The Bank has also registered significant sales at Waneka & a few stands at Wilsgrrove, these are still recorded as deferred income awaiting project completion and issuance of CoCs. To date, the Bank has received a total of USD7.2million from the sale of Sumben Phase 2 and the balance of USD537,203.83 is expected to be settled early this year."
5. Staff Retention: The Bank's efforts to guarantee that employees receive market-based compensation have been successful due to the decision made by the IDBZ Board of Directors to tie salaries to US dollars. There was a 10% salary adjustment for staff members in the month of July 2024. This was followed by a salary split review from 60% Zimbabwe Gold (ZiG) and 40% US dollars (USD) to USD60%: ZiG40% in September 2024. The Bank will keep an eye on staff retention and work to match pay with other benefits and the cost of living. It is anticipated that the Bank's management's efforts will significantly boost employee motivation to fulfil the Bank's mission, which can improve the Bank's performance in the future. Management affirms that there is no substantial doubt regarding the Bank's ability to continue as a going concern. This assumption is based on the Bank's robust capital foundation, efficient liquidity management, and ongoing projects that are anticipated to generate substantial revenue."



Bulawayo Student Accommodation City